

Table 2

Percentage of U.S. Faculty Members Who View Different Academic Actors as Having Primary Influence in Decision Making, 1992 and 2007

DECISION-MAKING AREA	CENTRAL ADMINISTRATORS/EXTERNAL		DEANS OR CHAIRS		FACULTY BODIES	
	1992	2007	1992	2007	1992	2007
Selecting key administrators	75	79	11	14	14	8
Choosing new faculty	28	6	20	32	52	63
Making faculty promotion and tenure decisions	41	18	23	28	36	54
Determining budget priorities	71	59	15	39	14	2

Table 3

Percentage of Faculty Members Who Say They Are Very or Somewhat Influential in Helping to Shape Key Academic Policies, 2007 and 1992

AREA OF INFLUENCE	COUNTRY*																
	PT	IT	DE	FI	NO	UK	US	CA	JP	KO	HK	CH	MA	AU	BR	ME	AE
2007																	
At the level of the department or similar unit	54	42	65	41	53	33	73	61	52	48	41	36	43	43	62	61	30
At the level of the faculty, school, or similar unit	25	22	34	15	20	12	37	32	29	27	19	35	27	17	39	44	15
At the institutional level	12	7	20	9	9	6	21	14	14	20	7	28	10	7	23	24	9
1992																	
At the level of the department or similar unit			41			60	65		52	54	47				71	53	
At the level of the faculty, school, or similar unit			27			25	31		28	19	19				41	34	
At the institutional level			6			9	10		12	9	6				20	18	

*See endnote for key to country abbreviations.